

Problem Definition

1. Describe brainstorming and brain-writing. How are the two similar? What are the differences? (5 pts)

Both are idea generating techniques that are done with groups or teams of people

Brainstorming is typically verbal, it can be either a free-for-all or conducted in round-robin

Brain-writing involves generating ideas by writing one idea per card/sticky note

2. Describe how to construct the following tools and how they are useful.

- a. Spider chart(5 pts)

This tool is useful for comparing or benchmarking
It can be useful for identifying key areas for focus

Construct

Collect info/data

Assign each variable a spoke (5-8 total)

Divide each spoke into logical segments

Plot performance data for each variable along the spoke

Draw lines between the dots

- b. Performance Matrix(5 pts)

This tool is useful for providing a picture regarding importance and performance

Create a grid - performance on the y-axis, importance on the x-axis

Unimportant, (low performing, low importance)

Overkill (high performance, low importance)

OK (high performance, high importance)

Needs Improvement (high importance, low performance)

- c. Critical Incident(5 pts)

This tool is useful for identifying most troublesome symptoms

ID participants, ask directed questions about performance, collect data and count instances w/in categories